

## **ABSTRACT**

This study aims to examine the influence of communication, work discipline, and work supervision, both partially and simultaneously, on employee performance. This research was conducted at Grand Kuta Hotel & Residence with the population consisting of all employees of Grand Kuta Hotel & Residence and a sample of 45 respondents. The data analysis techniques used include validity tests, reliability tests, classical assumption tests, partial correlation analyses, multiple correlation analyses, multiple linear regression analyses, determination analyses, t tests, and F tests. According to the research results, communication (X1) has a partially positive and significant effect on employee performance, with a regression coefficient of 0.286, a t-value of 2.160, and a significance level of 0.037 ( $p<0.05$ ). Work discipline (X2) partially has a positive and significant effect on employee performance, with a regression coefficient of 0.368, a t-value of 4.054, and a significance level of 0.000 ( $p<0.05$ ). Partially, work supervision (X3) has a positive and significant effect on employee performance, with a regression coefficient of 0.121, a t-value of 2.331, and a significance level of 0.025 ( $p<0.05$ ). Simultaneously, communication (X1), work discipline (X2), and work supervision (X3) have a significant effect on employee performance, with an F-value of 32.936  $>$  F-table of 2.83 and a significance level of 0.000 ( $p<0.05$ ).

**Keywords :** Communication, Work Discipline, Work Supervision, Employee Performance

## **ABSTRAK**

Penelitian ini bertujuan untuk menganalisis pengaruh komunikasi, disiplin kerja, dan pengawasan kerja secara parsial dan simultan terhadap kinerja karyawan. Penelitian ini dilakukan di Grand Kuta Hotel & Residence dengan populasi menggunakan seluruh karyawan Grand Kuta Hotel & Residence dan sampel sebanyak 45 responden. Teknik analisis data menggunakan Uji Validitas, Uji Reliabilitas, Uji Asumsi Klasik, Analisis Korelasi Parsial, Analisis Korelasi Berganda, Analisis Regresi Linier Berganda, Analisis Determinasi, Uji t dan Uji F. Dari hasil penelitian dapat dilihat bahwa secara parsial komunikasi (X1) berpengaruh positif dan signifikan terhadap kinerja karyawan, dengan nilai koefisien regresi sebesar 0,286, nilai  $t_{hitung} = 2,160$  dan signifikannya sebesar 0,037 ( $p<0,05$ ). Secara parsial disiplin kerja (X2) berpengaruh positif signifikan terhadap kinerja karyawan, dengan nilai koefisien regresi sebesar 0,368, nilai  $t_{hitung} = 4,054$  dan signifikannya sebesar 0,000 ( $p<0,05$ ). Secara parsial pengawasan kerja (X3) berpengaruh positif dan signifikan terhadap kinerja karyawan, dengan nilai koefisien regresi sebesar 0,121, nilai  $t_{hitung} = 2,331$  dan signifikannya sebesar 0,025 ( $p<0,05$ ) dan secara simultan komunikasi (X1), disiplin kerja (X2) dan pengawasan kerja (X3) berpengaruh signifikan terhadap kinerja karyawan, dengan  $F_{hitung} = 32,936 > F_{tabel} = 2,83$ , dan tingkat signifikannya sebesar 0,000 ( $p<0,05$ ).

Kata Kunci : Komunikasi, Disiplin Kerja, Pengawasan Kerja, Kinerja Karyawan